

EXECUTIVE BRIEF

Start With the Decision

What leaders should authorize, require, and refuse

Production Unit	PU-B07-C01
Decision status	Publication candidate v0.2
Audience	Executives, programme owners, statisticians, technical leads
Data	Synthetic examples only

Executive takeaway: Define the public decision, accountable owner, horizon, lawful intervention, and abstention rule before selecting a model.

Why it matters

A technically accurate signal can still be unusable when nobody has authority, time, capacity, or a lawful intervention.

Illustrative application

An attendance early-warning service identifies cases for authorized review; it does not impose sanctions or determine eligibility.

Minimum approval conditions

- Named accountable owner and lawful purpose
- Defined evidence, provenance, reference period, population, and geography
- Decision-relevant validation and visible uncertainty
- Documented abstention, referral, override, and incident processes
- Accessibility, equity, security, retention, and retirement review

Non-negotiable boundary

The analytical system may inform review. It may not independently authorize benefits, sanctions, enforcement, clinical treatment, school exclusion, displacement, or another consequential action.